(266)

(1,878)

## 2014/15 Revenue Account General Fund Summary Revised Carry Budget £000 Variance £000 Service Area Outturn Total Forwards £000 £000 £000 Corporate Strategy and Client Services 5,388 Community and Customer Services 3,694 3,428 (266)385 119 Democracy and Governance 3,382 2,937 (445)144 (301)Regeneration and Development (4,397)(4,511)(114)883 769 Managing Director 248 229 (19) 0 (19) 587 526 (61) 14 (47) Human Resources Strategic Finance (including ICT) 4,576 4,115 (461) 53 (408) Net General Fund 13,990 12,112 1,612

Note:

The above table includes only direct costs and incomes. Technical accounting adjustments for internal recharges including support services and capital have been excluded as these have no effect on the Council's Net General Fund position.

## 2015/15 Major Variances Actuals - Revised Budget v Revenue Outturn

Service Area	Cost Centre	Variance (£000s)	Variance (£000s)	<u>Comment</u>
	SLM (Central & Woodside)	(285)		Additional Leisure income from S.L.M.
	Colosseum (Landlord Costs)	(20)		Unspent Contingency for Colloseum
	Centrepoint Community Centre	(37)		Unspent Contingency for Community Centre
	Parks South Team	(150)		Net additional Leasing income from Veolia for vehicles
	Watford Learn Prt-Learn Hlp Ln	(23)		Unspent Grant budget Watford Learning Partnership
	Communications	(18)		Unspent Web development cost
	Communications	30		Additional employee costs
	Community Centres	(20)		Unspent Contingency for Grants and Community Centres
	•	11		Other variances
Corporate Strategy & Client Services - Sub Total			(512)	
		Variance	Variance	
Service Area	Cost Centre	(£000s)	(£000s)	<u>Comment</u>
	Information Unit	(29)		Underspend on Information Unit Subscriptions
	Housing	(463)		Housing grant brought forward not required and additional income
	Housing	(69)		Reduction in repairs and utilities for W.B.C. properties for the homeless
	Housing	57		Increase in employee costs - (predominantly Agency staff £50k) assisting with increased caseload
	Community Safety	(21)		Underspend on grants paid out
	Building Safer Communities	26		Overspend on Building Safer Communities Grants and Contributions, identified in the forecast in February
	Environmental Health Team	38 30		Efficiency Target for the Environmental Health Service  Net cost of Taxi Marshalling. This is the difference between the cost of administering the scheme and the third party contributions
	Taxi Licensing (inc. Hackney)	30		received.
	Licensing and Gambling Act	38		Lower fee income received under Licensing Act 2003 & Gambling Act 2005
	Arts & Events	54		Increased Supplies & Services for Town Centre Events and Marketing
	Town Centre Special Events	46		Planned cost of ice rink for Big Events (to be funded from reserves)
		27		Other variances
Community & Customer Services - Sub Total			(266)	

Service Area	Cost Centre	Variance (£000s)	Variance (£000s)	<u>Comment</u>
	Registration Of Electors County Council Elections Members Remuneration & Facil Committee Services Support Team Legal Services Team Registration Of Electors Car Parks - Other Sites Town Hall Off & Council Suite Buildings,Projects,Facilities	(87) (72) (42) (19) (18) (24) (15) (105) (43) (7)		Increased funding for I.E.R. Grant for County and European Elections Underspend on employees, transport and supplies and services for Members Remuneration Vacancies and underspend on supplies and services for Committee Services Underspend on employees and supplies and services for Support Team Underspend on employees and supplies and services for Legal Services Team and increase in Legal Fees Underspend on supplies and services for Registration of Electors Underspend on repairs, maintenance and utilities for Operational Buildings Maintenance Underspend on supplies and services for Buildings, Projects and Facilities Other variances
Democracy & Governance - Sub Total		(7)	(445	
Service Area	Cost Centre	Variance (£000s)	Variance (£000s)	<u>Comment</u>
	Development Control Building Control Land Charges Car Parking Building Control Development Control Valuation & Estates Group Commercial Projects (High Level) Policy Team	(103) 48 40 (33) (104) 64 (26)		Increased fees and charges for Development Control, Building Control and Land Charges & Car Parking  Building Control Efficiency Target Increase in consultancy to deal with additional workload Underspend on Consultancy for Atrium project Additional commercial rent income Additional spend on Local Development Framework funded from L.D.F. reserve Other variances
Regeneration & Development - Sub Total			(114)	•
Service Area	Cost Centre	Variance (£000s)	(£000s)	<u>Comment</u>
Managing Director - Sub Total	Corporate Strategy Team	(19)	(19)	Other variances
Human Resources- Sub Total	Cost Centre HR Shared Service HR Shared Service Corporate Employee Exp-Client	Variance (£000s) (72) 36 (20) (5)	(£000s)	Vacancies Shared services payment from T.R.D.C. reduced Additional training course fee income Other variances

Service Area	<u>Cost Centre</u>	Variance (£000s)	Variance (£000s)	<u>Comment</u>
	Insurance Services	25		Increased cost of insurance
	Finance Client	(94)		Reduction in payment to Three Rivers
	Human Resources Client	(33)		Underspend on Agency staff
	Housing Benefits Client	(931)		Net increased in Government Grant
	Revenues Client	95		Reduction in Court Cost income
	Council Tax Benefits Client	305		Payment to Bad Debt Provision re Rent Allowances
	Taxation - Council Tax Client	51		Agency, consultancy, legal fees and Giro charges incurred for Watford caseload
	ICT Shared Service	(68)		Reduced Agency and Contract Payments
	ICT Shared Service	60		Increase in Hardware, Software and Telephone costs
	ICT Shared Service	45		Reduction in payment from Three Rivers
		84		Other variances
Strategic Finance - Sub Total			(461)	
		(1,878)	(1,878)	

Funding From	Revised Budget £000	Outturn £000	Variance £000	Comment
O				
Government Grants	(2 575)	(2 502)	(0)	
Revenue Support Grant	(2,575)	(2,583)	(8)	
Redistributed Business Rates	(2,145)	(2,133)	12	
and Business Rate Reduction/(Growth)		( , ,		
Council Tax Receipts	(7,523)	(7,523)	0	
Other Government Funding				
Council Tax Freeze Grant	(369)	(369)	0	
Homeless Grant	(276)	(276)	0	
Funding - New Homes Bonus	(1,731)	` '	(9)	
Funding - Non Specific Grant	0	(61)		Additional grant received
Small Business Rate Relief S31	0	(464)		Part of new Non Domestic Rate regime

2014/15 Employees Costs - Variances

Service Area	Revised Budget £000	Outturn £000	Outturn Less Revised £000	Comments
Corporate Strategy and Client Services	958	920	(38)	
Community and Customer Services	3,415	3,531	116	Additional agency costs to cover key vacant posts.
Democracy and Governance	1,560	1,605	45	Overspend on election staff not full time employees. Covered by the budget for Election Costs held in Supplies and Services.
Regeneration and Development	2,410	2,405	(5)	
Managing Director	211	211	0	
Human Resources	733	664	(69)	Vacancies (including apprentices)
Strategic Finance	186	199	13	
Total	9,473	9,535	62	

Note:

Employee costs exclude accounting adjustments.
Shared Services is now provided using the Lead Authority model.

## Service Budget Carry Forward Requests form 2014/15 to 2015/16

BUDGET CARRY FORWARD REQUEST (RESERVE CODE - VLU000)

Ref No.	Service	Current Budget (A)	Actual (B)	Budget Remaining (A) - (B)	Carry Forward Request £	Reason for Carry Forward Request	
1	Corporate Strategy & Client Services	20,060	181	19,879	19,800	BMS upgrade	
2	Corporate Strategy & Client Services	4,000	0	4,000	4,000	Community Centre Framework activity	
3	Corporate Strategy & Client Services	41,150	3,214	37,936	37,800	Community Centre Framework activity	
4	Corporate Strategy & Client Services	4,000	0	4,000	4,000	Community Centre Framework activity	
5	Corporate Strategy & Client Services	8,030	0	8,030	8,000	Community Centre Framework activity	
6	Corporate Strategy & Client Services	10,770	6,012	4,758	4,000	Community Centre Framework activity	
7	Corporate Strategy & Client Services	14,170	1,614	12,556	11,700	Web development	
8	Corporate Strategy & Client Services	19,360	1,639	17,721	15,000	Support "One Watford LSP"	
9	Corporate Strategy & Client Services	12,240	8,762	3,478	2,000	Equalities mystery shopping	
10	Corporate Strategy & Client Services	8,110	4,000	4,110	4,110	Partnership funding	
11	Corporate Strategy & Client Services	22,770	0	22,770	22,770	Partnership funding	
12	Community & Customer Services	28,590	1,800	26,790	20,000	GIS system upgrade	
13	Community & Customer Services	2,000	231	1,769	1,500	GIS strategy development	
15, 16, 52	Community & Customer Services	26,090	4,643	21,447	21,000	Domestic Abuse projects	
14	Community & Customer Services	0	-9,500	0	2,500	Better Business for All project	
32	Community & Customer Services	4,520	1,910	2,610	2,600	Food Standards Agency audit	
33	Community & Customer Services	1,750	3	1,747	1,000	Food Standards Agency audit	
35	Community & Customer Services	-100,000	-100,000	0	100,000	Public Health projects	
36	Community & Customer Services	279,880	36,975	242,905	69,400	Locata upgrade & change rent collection arrangements	
37	Community & Customer Services	0	-36,549	36,549	30,000	Unspent grant	
38	Community & Customer Services	9,370	2,735	6,635	6,500	Abandoned Vehicle function	
39	Community & Customer Services	0	14,491	-14,491	10,500	Abandoned Vehicle function	
42	Democracy & Governance	0	-24,000	24,000	24,000	Election equipment	
43	Democracy & Governance	41,370	1,448	39,922	20,000	Election equipment	
57	Democracy & Governance	266,790	191,844	74,946	77,400	Building maintenance works	
57	Democracy & Governance	147,400	138,622	8,778	8,700	Building maintenance works	
57	Democracy & Governance	13,500	5,515	7,985	7,900	Building maintenance works	
57	Democracy & Governance	16,820	10,655	6,165	6,000	Building maintenance works	
44	Human Resources	459,480	373,279	86,201	13,600	Apprentice	
46	Regeneration and Development	98,000	62,458	35,542	33,000	Atrium Project	
47	Strategic Finance	466,300	431,827	34,473	22,800	Agency staff	
48	ICT Shared Service	35,600	25,790	9,810	5,400	Improvement plan	
49	ICT Shared Service	37,000	2,342	34,658	5,400	Improvement plan	
50	ICT Shared Service	23,500	4,750	18,750	11,100	Improvement plan	
51	ICT Shared Service	30,000	16,246	13,754	8,100	Improvement plan	
					641,580		

53 Community & Customer Services N/A N/A N/A 120,000 Big Event programme to promote Watford
45 Regeneration and Development N/A N/A N/A 200,000 Atrium project
54 Regeneration and Development N/A N/A N/A N/A 650,000 Contribution to project & programmed management reserve

1,611,580